

Equity Managers Meeting Report

January 2025

FPPTA

Megan AndersonManaging Director | Chief Client Officer

The 4 Key Components

- People
- Philosophy
- Process
- Performance

SAMPLE DISCLOSURE:

The views and opinions expressed herein are those of the firm as of MM/DD/YYYY. The information herein is provided solely for informational purposes only. The firm does not make any representation or warranty, express or implied, as to the information's accuracy or completeness, nor is it recommended that this information serve as the basis of any investment decision. These views are subject to change without notice.

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A global, diversified firm example

Serving and investing alongside our clients

BY THE NUMBERS

Top 25

largest global asset manager,¹ including \$300B in our own strategies²

Managing for 5 of the 10 world's largest pension funds³

More than **500** institutional clients in 25 countries⁴





\$500B

Fixed income

\$300B **Equities**

\$100B

Real estate

\$40B

Real assets

\$30B

Private capital

\$30B

Multi-asset⁵

Information is fictitious and for illustrative purposes only.

SAMPLE DISCLOSURE:

1 Pensions & Investments, MM/DD/YYYY. Rankings based on total worldwide assets as of MM/DD/YYYY reported by each responding asset manager.

2 As of MM/DD/YYYY. Nuveen assets under management (AUM) is inclusive of underlying affiliates. Totals may not equal 100% due to rounding.

3 As of DD MMM YYY; world's largest pension funds based on research study from Willis Towers Watson, Thinking Ahead Institute | Pensions & Investments 300, MM/DD/YYYY, rankings based on fund data as of MM/DD/YYYY.

5 Multi-asset AUM includes fixed income, equity and alternatives assets within target date, target risk and other multi-asset products. FOR EDUCATIONAL PURPOSES ONLY.

Manager platform example





PEOPLE

Client-centered culture and a tenured team

INFORMATION

Ability to identify shifts in a fast changing digital world

PROCESS

Unique No Preferred Habitat approach to growth investing

SAMPLE DISCLOSURE:

Source: eVestment based on U.S. Large Cap Growth Equity universe using manager preferred benchmark for the time period of MM/DD/YYYY. The Portfolio Management Team has used the same investment process since MM/DD/YYYY. Compensation has been provided by the Manager for access to the rating. Performance results are gross of management fees.

Portfolio management and research team example

Portfolio management



Portfolio Manager XX years of industry experience

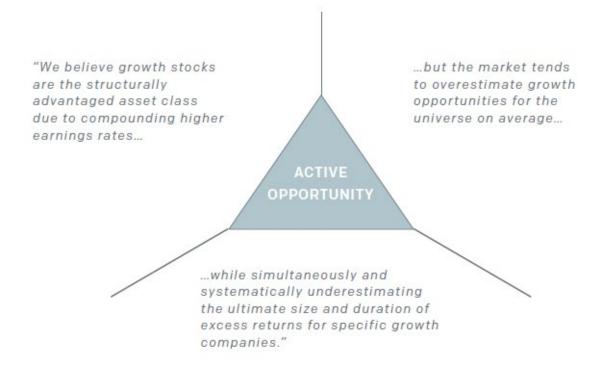


Portfolio Manager
XX years of industry experience

U.S. Large Cap Growth Investment Resources

Sector PM/Analyst	Healthcare
Sector PM/Analyst	Technology
Sector PM/Analyst	Private Market Insights
Sector PM/Analyst	Consumer
Sector PM/Analyst	Technology, Communication Services
Sector PM/Analyst	Industrials & Materials
Sector PM/Analyst	Financials & Energy
Quantitative Analyst	

Equity investment philosophy example



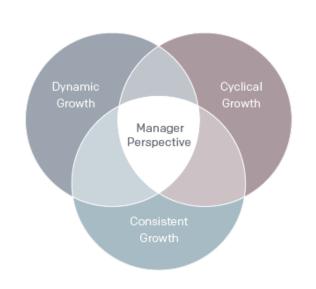
Manager focuses on discovering companies with identifiable and sustainable competitive advantages, strong management teams and improving fundamentals driving long-term shareholder value. We invest when our perspective differs from the current implied market valuation as a result of the consensus view not properly discounting the growth potential, timing or sustainability.

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Key facts of investment strategy example

Our Approach



No Preferred Habitat

Consistent Growth

Dynamic Growth

Cyclical Growth

Cyclical Growth

Diversification

Flexibility

Consistency

Manager Perspective

Industry Dynamics Analysis identifies potential winners and losers
Research Ecosystem drives differentiated view
Governance & Controversy Analysis mitigate business risk
Artful Valuation focused on identifying market implied dislocations
Manager Science supports deep fundamental work

Experienced Investment Team

Investment professionals specializing in the U.S. Large Cap Growth asset class XX-member Team averaging over XX years of investment experience

SAMPLE DISCLOSURE

There is a risk that the Manager will not successfully execute the strategy even after applying its investment process and sell discipline. There can be no guarantee that the Manager's decision will provide the intended result, and there can be no assurance that the investment strategy will succeed.

Key facts

Number of positions	45-55 ¹
Key parameters	\$4 billion (at time of purchase)
Expected turnover range	50% - 60% annually
Strategy assets	\$25 billion ¹

Information is fictitious and for illustrative purposes only. SAMPLE DISCLOSURE: 1. As of MM/DD/YYYY.

Investment process example

NO PREFERRED HABITAT

~XXXX Stocks ~XXX Active Models

Consistent Growth Dynamic Growth Cyclical Growth

Competitive Moat Industry Leader or Innovator Strong Management Team High/Rising ROIC ~XXX Companies MANAGER PERSPECTIVE

Industry Dynamics Analysis

Differentiated Research Ecosystem

Governance & Controversy Analysis

Artful Valuation

Manager Science

XX-member Investment Team XX+ Years Average Investment Experience Two-Party Challenge Decision Process SEEK
OPPORTUNITY CONTROL RISK

Quality Growth Portfolio ~45-55 Stocks Diversified by Growth Type and 5 Factor Strong Sell Discipline

Equity Manager Types and Benchmarks

A benchmark is a standard or measure that can be used to analyze the allocation, risk, and return of a given portfolio.

Types of Equity Managers

Large Cap

Mid Cap

Small Cap

Value

Core

Growth

International

Global

Emerging Market

Style type

Value | Core | Growth

Common Benchmarks

SP500, R1000

Russell MidCap

R2000

R1000V, R2000V

SP500, R1000

R1000G, R2000G

MSCI EAFE, MSCI World ex US

MSCI World

MSCLEM Index

Portfolio summary example

As of MM/DD/YYYY
Reporting Currency: USD

Performance		Portfolio Gross of Fees	Portfolio Net of Fees*	Russell 1000° Growth	Excess Return*
	Quarter to Date	X.X%	X.X%	X.X%	X.X%
	Year to Date	X.X	X.X	X.X	X.X
	Last 1 Year	X.X	X.X	X.X	X.X
	Last 3 Years Annualized	X.X	X.X	X.X	X.X
	Last 5 Years Annualized	X.X	X.X	X.X	X.X
	Last 10 Years Annualized	X.X	X.X	X.X	X.X
	Last 20 Years Annualized	X.X	X.X	X.X	X.X
	Since Inception (XX/XX/XXXX)				
	Cumulative	XXX.X%	XXX.X%	XXX.X%	XX.X%
	Annualized	XX.X%	XX.X%	XX.X%	X.X%

^{*}Net of fees

Past performance is not indicative of future results.

Market Value

Market Value at Inception (XX/XX/XXXX)	\$ 10,000,000
Current Market Value	\$ 30,000,000

Significant Cash Flows 2024

Net Cash Inflows	\$ 0
Net Cash Outflows	\$ (0)
Net Cash Flows	\$ 0

Information is fictitious and for illustrative purposes only.

SAMPLE DISCLOSURE:

^{*}Performance results are net of management fees. Net of fee performance is calculated by deducting the contracted rate as a percentage of assets, compounded monthly. Past performance is no guarantee of future results. Index returns include reinvestment of income but do not reflect taxes, transaction costs, advisory fees or other expenses that would reduce the performance of an actual account. Please refer to the applicable GIPS® Report for performance, AUM and disclosures.

Attribution sector analysis

As of MM/DD/YYYY

Sectors

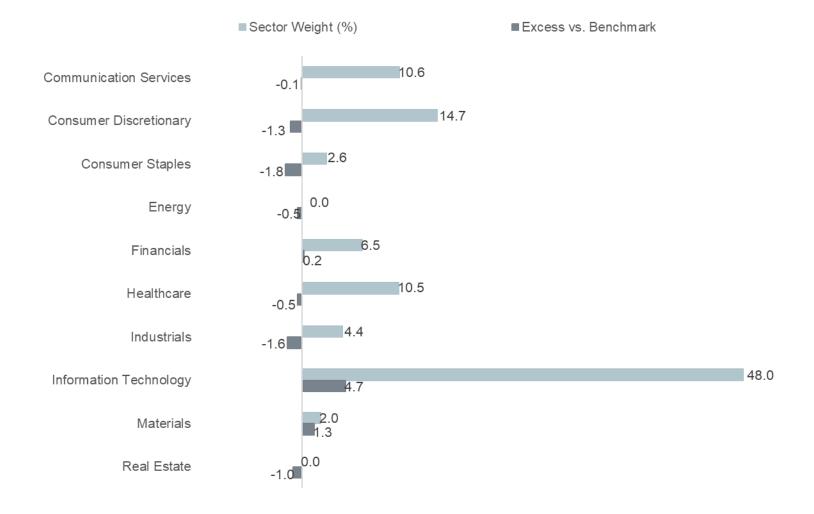
Sector	Portfolio Average Weight	Russell Average Weight	Sector Allocation	Issue Selection	Attribution
Industrials	4.0%	7.8%	0.3%	0.5%	0.8%
Communication Services	8.4	7.8	0.0	0.4	0.5
Consumer Staples	3.8	5.7	0.3	0.1	0.4
Real Estate	0.0	1.4	0.2	0.0	0.2
Energy	0.0	1.2	0.2	0.0	0.2
Utilities	0.0	0.0	0.0	0.0	0.0
Healthcare	14.5	11.6	0.0	0.0	-0.1
Consumer Discretionary	14.7	14.3	0.0	-0.1	-0.1
Materials	2.1	1.2	0.0	-0.1	-0.1
Financials	7.5	6.6	-0.1	-0.1	-0.2
Information Technology	44.4	42.4	0.2	-1.5	-1.3
[Cash]	0.7	0.0	-0.1	0.0	-0.1
Total	100%	100%	1.1%	-0.7%	0.4%

SAMPLE DISCLOSURE:

Attribution results may differ from actual gross performance results based on the treatment of cash flow activity within the Representative Account in FactSet during the period in review. Manager weights and characteristics are based on a U.S. Large Cap Growth representative account as of MM/DD/YYYY. All accounts are modeled in line with the Manager's representative account. The benchmark against which the portfolios are managed is the Russell 1000® Growth Index. Account holdings and weights may differ from this representative account. The representative account holdings are subject to change without notice. Percents may not sum to totals due to rounding. Source: FactSet Research Systems – Average Sector Weights for the period.

Sector allocation example

As of MM/DD/YYYY



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Top holdings example

As of MM/DD/YYYY

Top 10 holdings (%)

Holding 1	12.1
Holding 2	7.9
Holding 3	6.6
Holding 4	5.3
Holding 5	5.3
Holding 6	4.4
Holding 7	3.7
Holding 8	3.6
Holding 9	2.8
Holding 10	2.7

SAMPLE DISCLOSURE:

Portfolio weights and characteristics are based on a representative account as of MM/DD/YYYY and derived from FactSet. All accounts are modeled in line with the representative account. Holdings of individual accounts may differ from this representative account. The representative account holdings are subject to change without notice. The benchmark is the Russell 1000® Growth Index.

Weights are calculated including cash. Percent weights may not sum to total due to rounding. The specific securities do not represent all of the securities purchased, sold or recommended for advisory clients. The reader should not assume that investments in the securities identified and discussed were or will be profitable.

Equity portfolio holdings example (by sector)

As of MM/DD/YYYY

Security	Portfolio Wt.	Index Wt.	Active Wt.	Security	Portfolio Wt.	Index Wt.	Active Wt.	Security	Portfolio Wt.	Index Wt.	Active Wt.
Communication Services				Healthcare				Information Technology			
Holding 1	5.3%	6.2%	-0.8%	Holding 14	1.1%	0.0%	1.1%	Holding 24	1.5%	0.5%	1.0%
Holding 2	4.4	2.9	1.4	Holding 15	1.0	1.8	-0.8	Holding 25	1.6	0.0	1.6
Holding 3	0.9	0.9	0.0	Holding 16	1.2	0.2	1.1	Holding 26	7.9	13.4	-5.5
Total	10.6% -	10.0%	= 0.6%	Holding 17	3.7	0.6	3.1	Holding 27	2.5	0.0	2.5
				Holding 18	1.7	1.7	-0.1	Holding 28	1.2	0.1	1.1
Consumer Discretionary				Holding 19	1.9	0.4	1.5	Holding 29	1.0	1.6	-0.7
Holding 4	5.3%	5.4%	-0.2%	Total	10.6%	- 4.7%	= 5.9%	Holding 30	1.3	0.1	1.2
Holding 5	2.8	0.3	2.5					Holding 31	2.7	0.4	2.3
Holding 6	1.0	0.1	1.0	Industrials				Holding 32	12.1	11.7	0.4
Holding 7	1.3	0.2	1.1	Holding 20	1.1%	0.1%	1.0%	Holding 33	1.0	0.1	0.9
Holding 8	1.3	0.4	8.0	Holding 21	2.0	0.0	2.0	Holding 34	6.6	4.6	2.0
Holding 9	1.4	0.3	1.1	Holding 22	1.3	0.4	0.9	Holding 35	2.2	0.7	1.5
Holding 10	1.1	0.2	0.9	Total	4.4%	- 0.5%	= 3.9%	Holding 36	3.6	0.5	3.1
Holding 11	0.5	3.3	-2.8					Holding 37	1.6	0.3	1.3
Total	14.7% -	10.2%	= 4.5%	Materials				Holding 38	1.3	0.2	1.1
				Holding 23	2.0%	0.1%	1.9%	Total	48.1% -	34.2%	=13.9%
Consumer Staples				Total	2.0%	- 0.1%	= 1.9%				
Holding 12	1.6%	1.1%	0.5%								
Holding 13	1.0	0.0	1.0					Financials			
Total	2.6% -	1.1%	= 1.5%					Holding 39	2.6%	1.5%	1.0%
								Holding 40	1.2	0.2	1.0
								Holding 41	1.0	0.1	0.9
								Holding 42	1.8	1.8	0.0
								Total	6.6% -	3.6%	= 3.0%

SAMPLE DISCLOSURE:

Source for Index weights: FactSet.

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Equity portfolio characteristics example As of MM/DD/YYYY

	Portfolio	Benchmark
Number of holdings	42	444
Weighted average market capitalization	\$899 billion	\$1,053 billion
P/E Trailing 1 year (LTM)	43.3x	35.2x
P/E 1 year forecast (NTM)	31.1x	26.6x
Return on equity	24.6%	29.9%
Debt-to-capital	39.3%	44.4%
Price/book ratio	10.0x	11.3x
Est. 5 year EPS growth rate forecast ¹	18.9%	17.1%

SAMPLE DISCLOSURE:

Sources: FactSet.

Characteristics have been determined using a representative account deemed appropriate

¹ This measure is not a forecast of the portfolio's future performance.