Salem Trust Company

A Division of Argent Institutional Trust Co.

"An Authentic Difference®"

Florida Public Pension Trustees Association

Certified Public Pension Trustee Designation

Winter Trustee School

Basic Program – The Custodian

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The Duties of a Custodian

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The Duties of a Custodian A Little Bit of History



- Property and custody have been connected for many years.
 - The origin is traced to the Feudal era in the 11th century.
 - With the duty of a Lord to fight distant battles, someone had to protect the Lord's property.
 - That duty fell to a custodian, from Medieval Latin custos, "a keeper, watchman or guard".
- Property has changed through the years.
 - With the rise of mercantilism in the 14th century, "property" became a written certificate of a claim to a ship's cargo.
 - People started exchanging these certificates usually in coffee houses—the forerunner of stock certificates and exchanges.
 - Which gave rise to businesses that recorded the transaction and guarded those certificates.
- Custody services still involve a third party protecting the assets of another along with ensuring all rights of the asset are received.



The Duties of a Custodian Reasons to Use a Custodian



- To perform administrative functions delegated by the Board to a fiduciary of the pension plan.
- To improve checks and balances/internal controls by separating duties.
- To facilitate reporting to the Board and support of service providers.
- And because you are encouraged to:
 - 2019 Florida Statutes: Title X Public Officers, Employees, and Records: Chapter 112 Public Officers and Employees: General Provisions;

Section 661- Investment policies, (10) Third-Party Custodial Agreements – "The investment policy shall provide appropriate arrangements for the holding of assets of the board. Securities should be held with a third party…" and reinforced by the need to have strong internal controls and reporting [(13) Internal Controls].

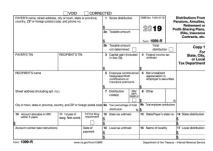


The Duties of a Custodian Primary Services of a Custodian



- Hold the investments of the pension plan.
- Report the market value of the investments.
- Settle investment transactions.
- Collect income from investments.

- Deposit cash receipts.
- Receive and post contributions.
- Assist service providers of the board.
- Take direction from the Trustees.



The Duties of a Custodian Other Services



- Process recurring and lump sum benefit payments.
- Provide tax reporting of benefit payment transactions.
- Process properly authorized invoice payments.

- Provide foreign tax reclamation assistance.
- Support and process claims of class action filings.
- Provide securities lending and commission recapture services.



Items to Consider About a Custodian



Services

- Core products to support current needs.
- Optional/other products to support future needs.

• Organization

- Importance of custody service as a business.
- Location of primary service office and manager.
- Number of relationships per administrator.

Safety and Soundness

- Regulatory violations.
- Effective controls evidenced in "System and Organization Controls" ("SOC") report.
- Insurance coverages and limits.

Personnel

- Average number of years of institutional custody experience.
- Education and designations ("CPPT").
- Non-custody duties of the administrator.

Service Level

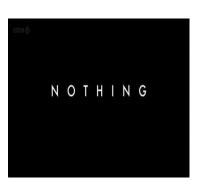
- Service support structure.
- Service request timeframes and flexibility.
- Written service pledge.

Compensation

- Basis point fee for core services or unbundled charge per each service.
 - Charge for optional services/discounts.
- Term of the agreement, cancellation provisions and compensation guarantee.



The Duties of a Custodian Conclusion



- The services of a custodian are intricate and interdependent with various system applications and service providers.
- Custodian services are broad and can be customized to the needs of the pension plan.
- But custodian services do vary by business focus, expertise, functional support and personal interaction.
- Custodian compensation is not standardized.
- And yet, all custodians have the same goal...