

# Beyond the Mag 7: Rediscovering International Alpha

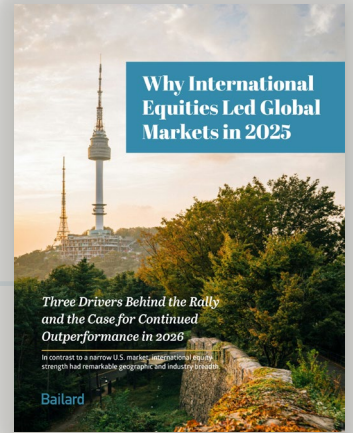
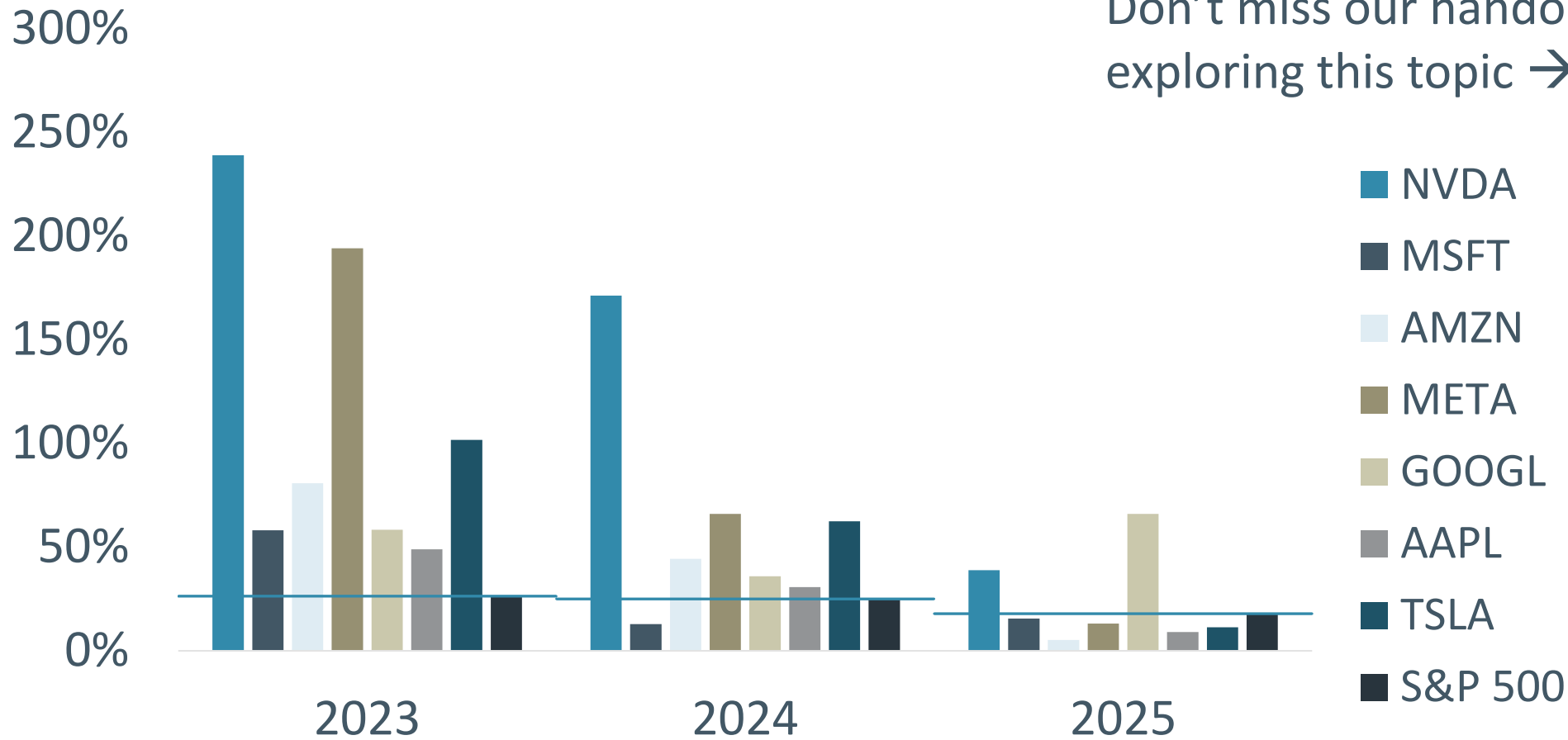
Dave Harrison Smith, EVP,  
Chief Investment Officer

Ben Lathrop, SVP,  
Client Relations

Bailard



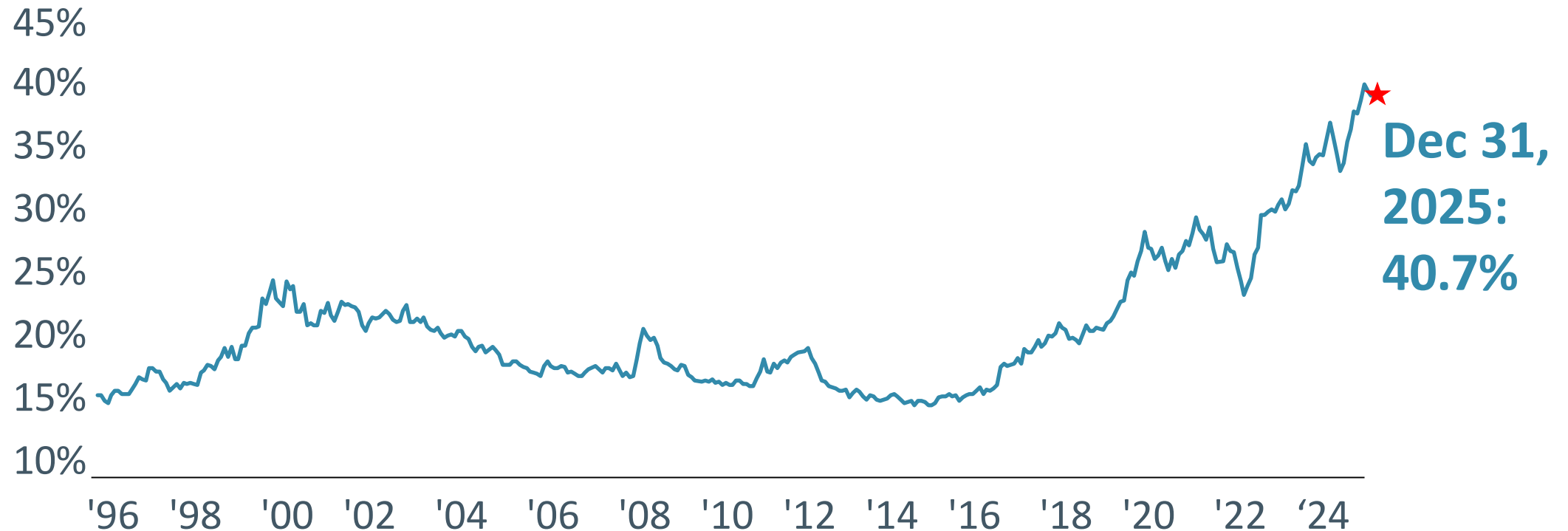
# Looking Beyond the Mag 7



Source: FactSet, as of 12/31/2025. There is no guarantee that a particular strategy will achieve its investment or return objectives or targets.

# Concentration Risk is Rising

## Weight of Top 10 Companies in the S&P 500

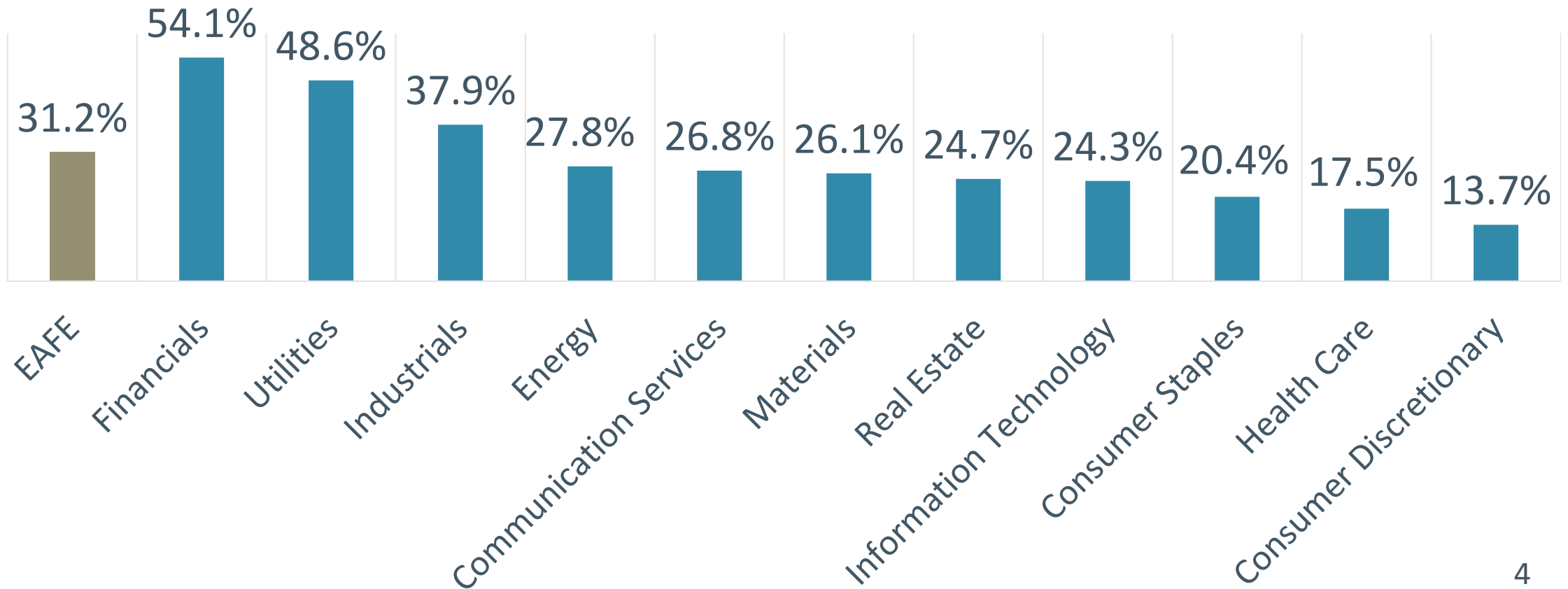


*Sources: Bailard, JP Morgan Research, as of 12/31/2025. Past performance is no indication of future results. All investments have the risk of loss.*

# Broad International Rally

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## 2025 EAFE sector returns



# Broad International Rally

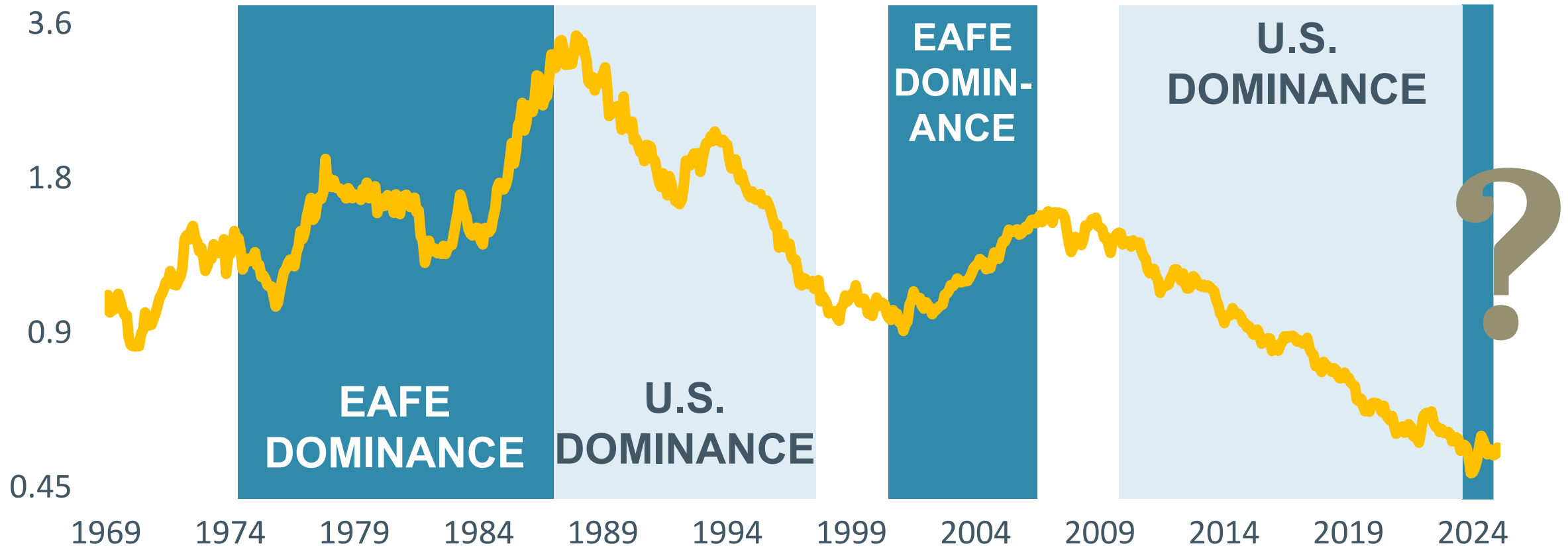
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About **1/3 of countries\***  
were up **more than 50%**.  
We haven't seen such  
widespread growth since  
2009.

\*among MSCI ACWI ex-US.

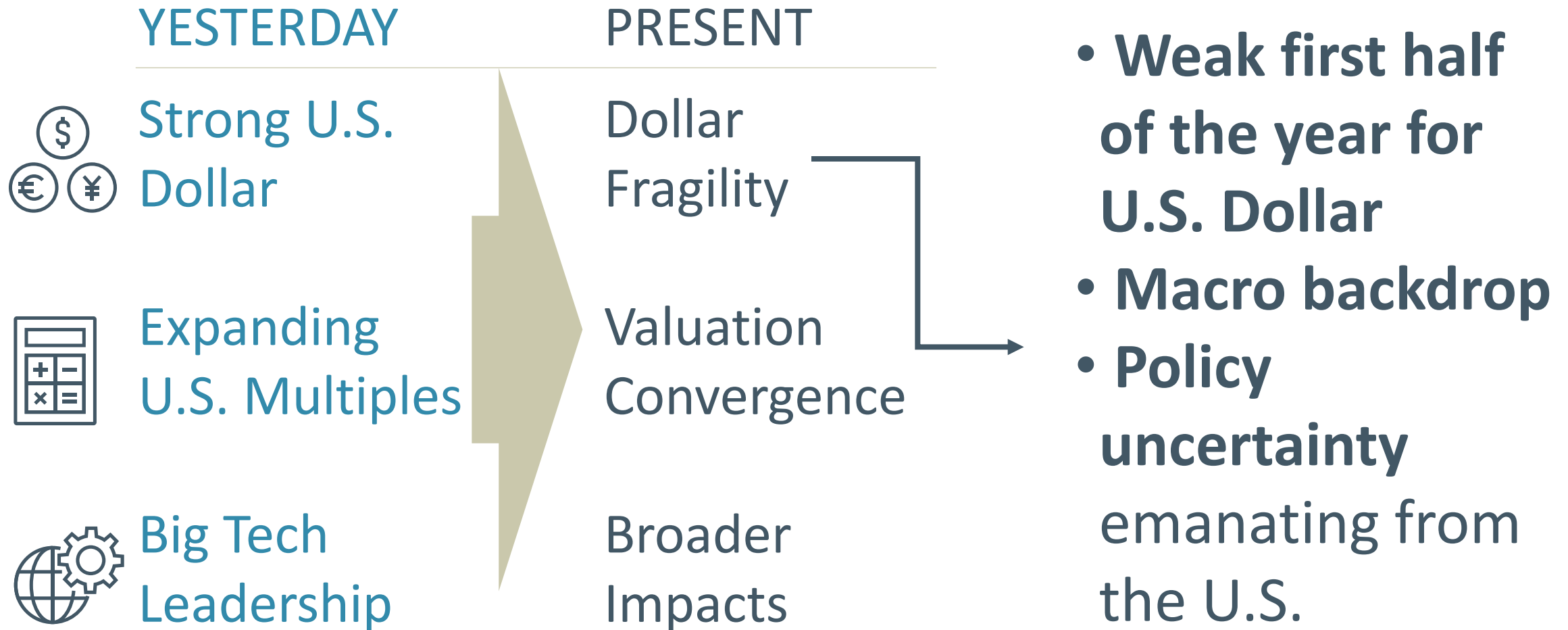
# Why International, Why Now

## MSCI EAFE Index/MSCI USA Index Ratio

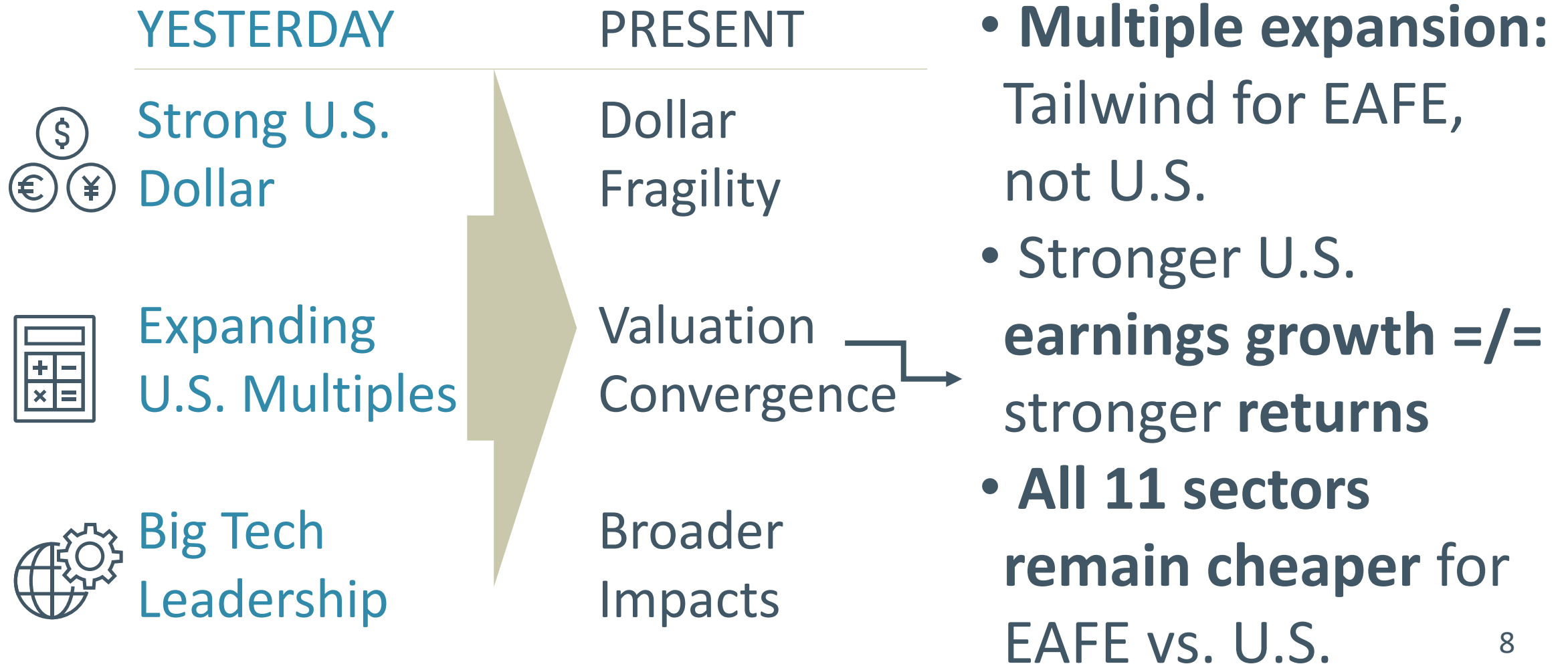


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# The Big 3 Drivers: U.S. Dollar

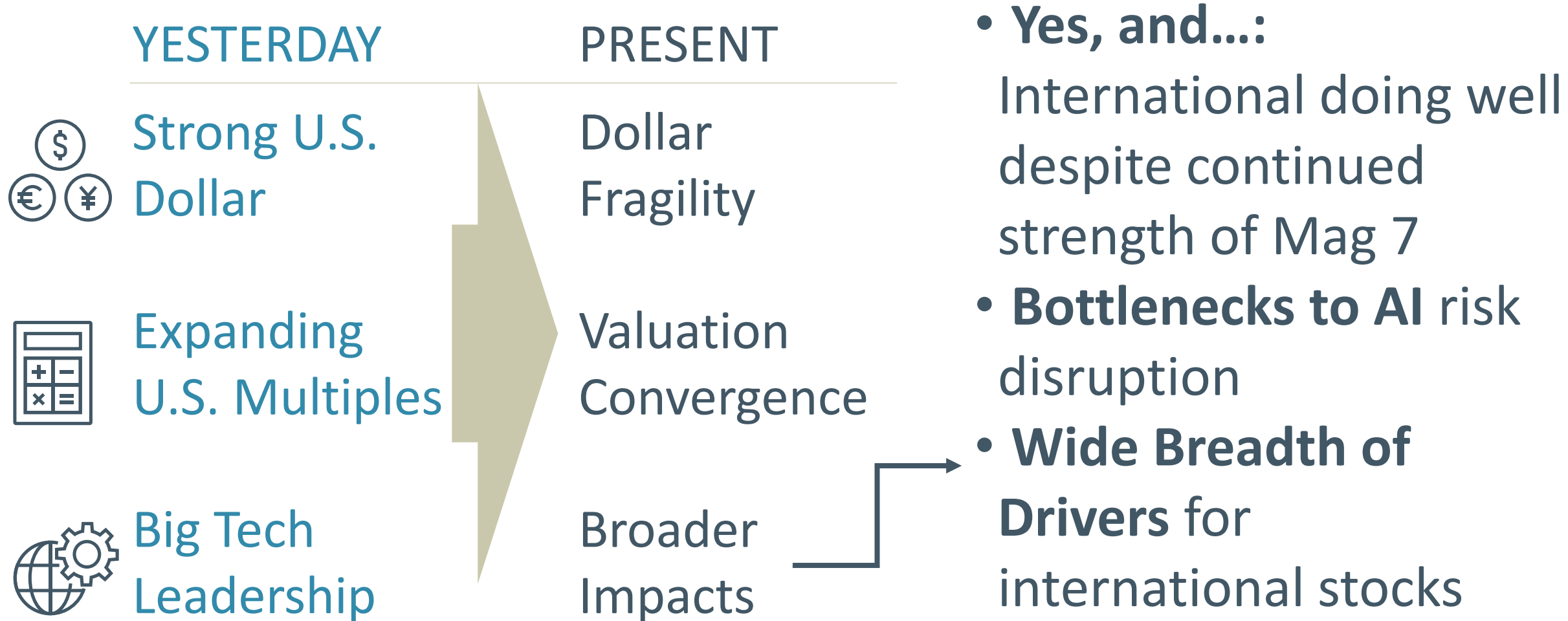


# The Big 3 Drivers: Valuation

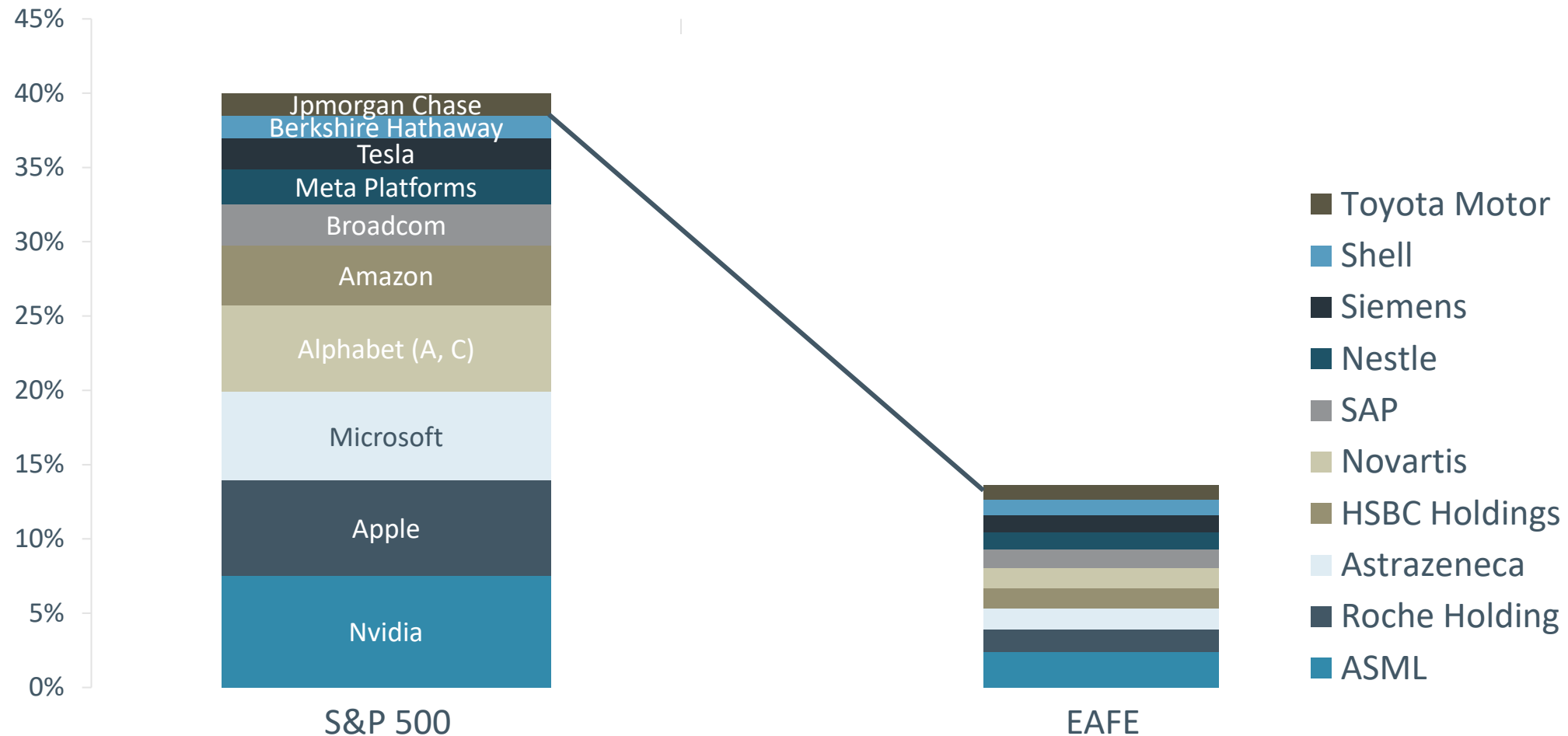




# The Big 3 Drivers: Broadening

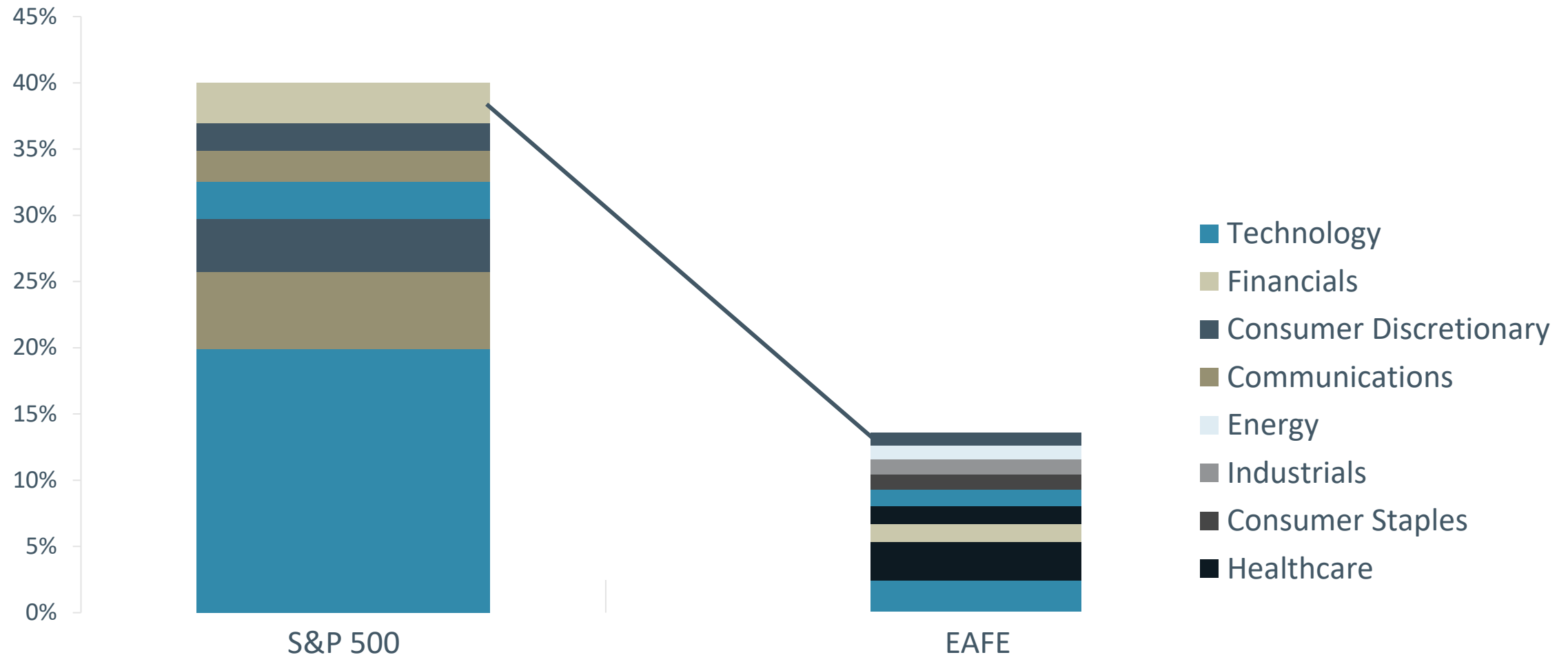


# Concentration Risk Revisited



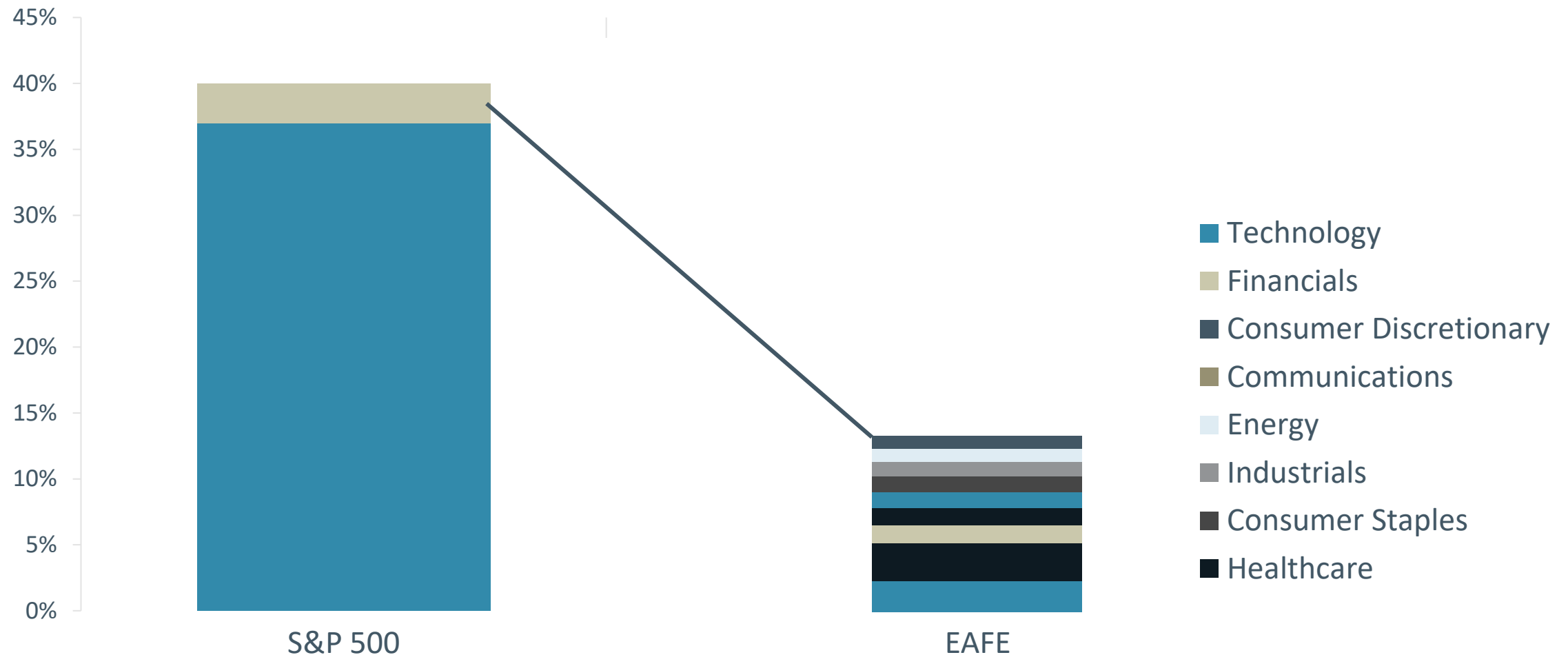
Source: FactSet, as of 12/31/2025. There is no guarantee that a particular strategy will achieve its investment or return objectives or targets.

# Concentration Risk Revisited



Source: FactSet, as of 12/31/2025. There is no guarantee that a particular strategy will achieve its investment or return objectives or targets.

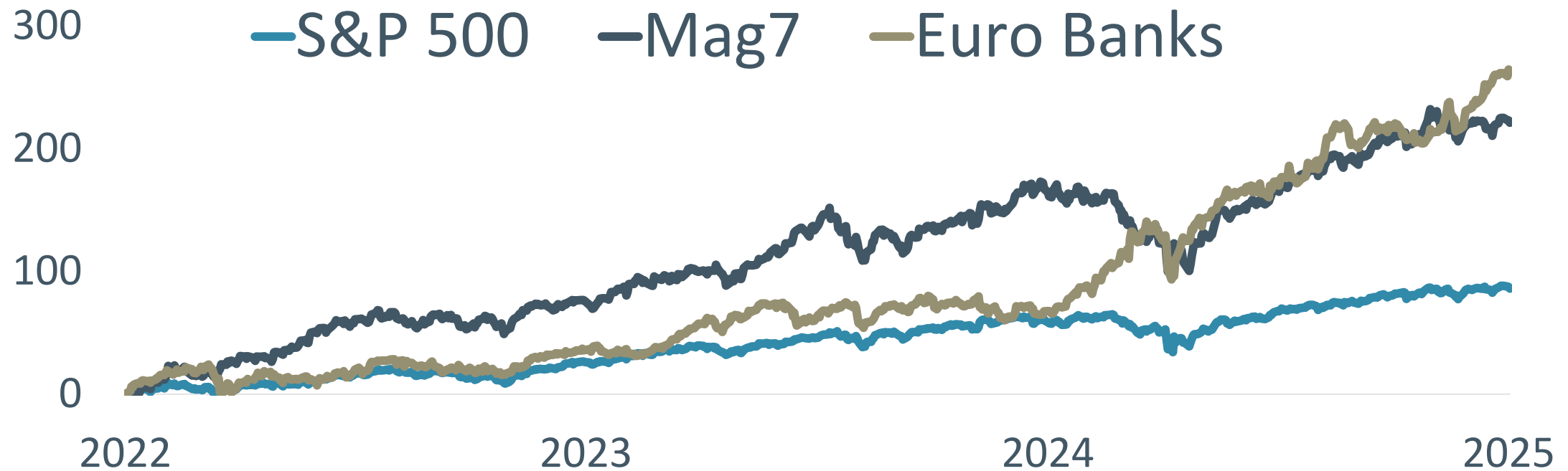
# Concentration Risk Revisited



Source: FactSet, as of 12/31/2025. There is no guarantee that a particular strategy will achieve its investment or return objectives or targets.

# Looking Elsewhere: Euro Banks

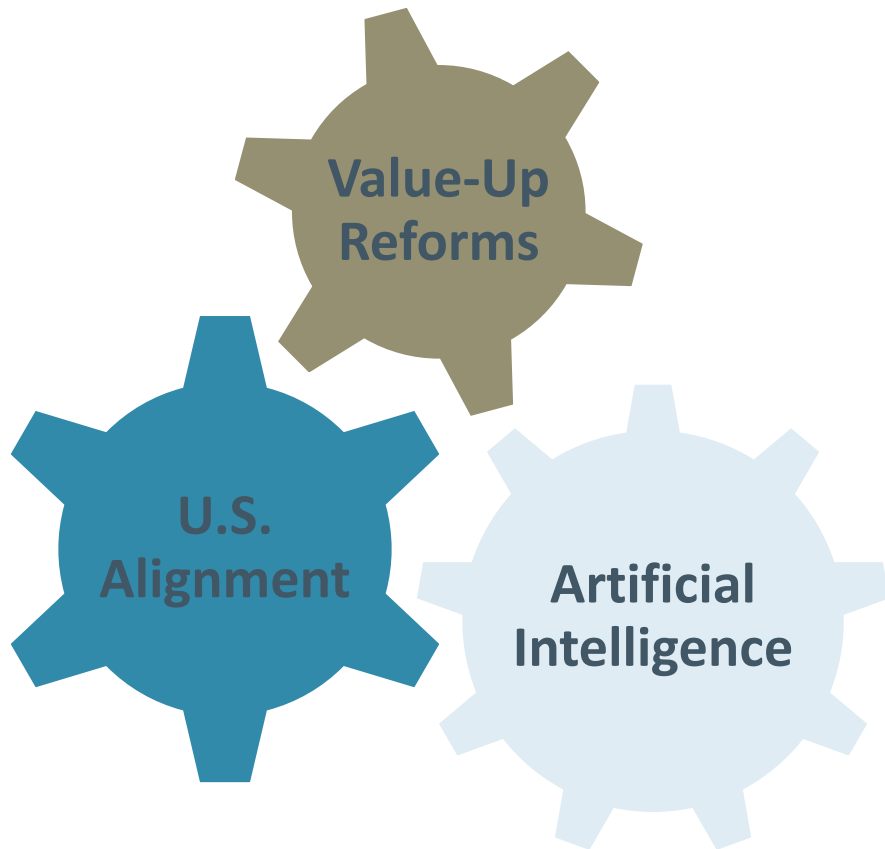
## European Bank Returns Outpaced the Mag 7



Source: Bloomberg, as of 12/31/2025. Total returns inclusive of dividends. There is no guarantee that a particular strategy will achieve its investment or return objectives or targets.

# Looking Elsewhere: Korea

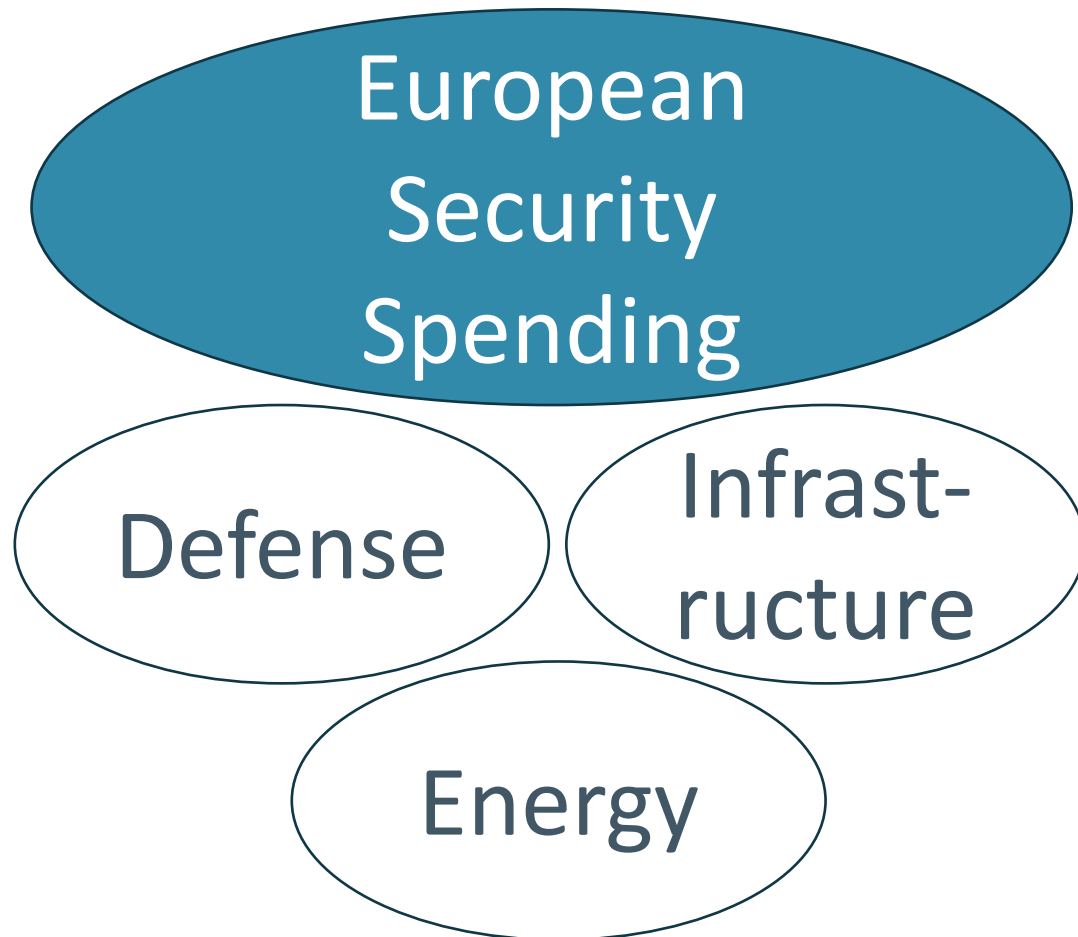
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- AI engine accelerating Korea's earnings power
- U.S. alignment strengthens strategic position
- Value-Up reforms target long-standing discount

# Looking Elsewhere: Security

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- Record European security spending in 2025
- Investment broadens beyond defense into critical infrastructure
- Structural pivot with multi-year time horizon

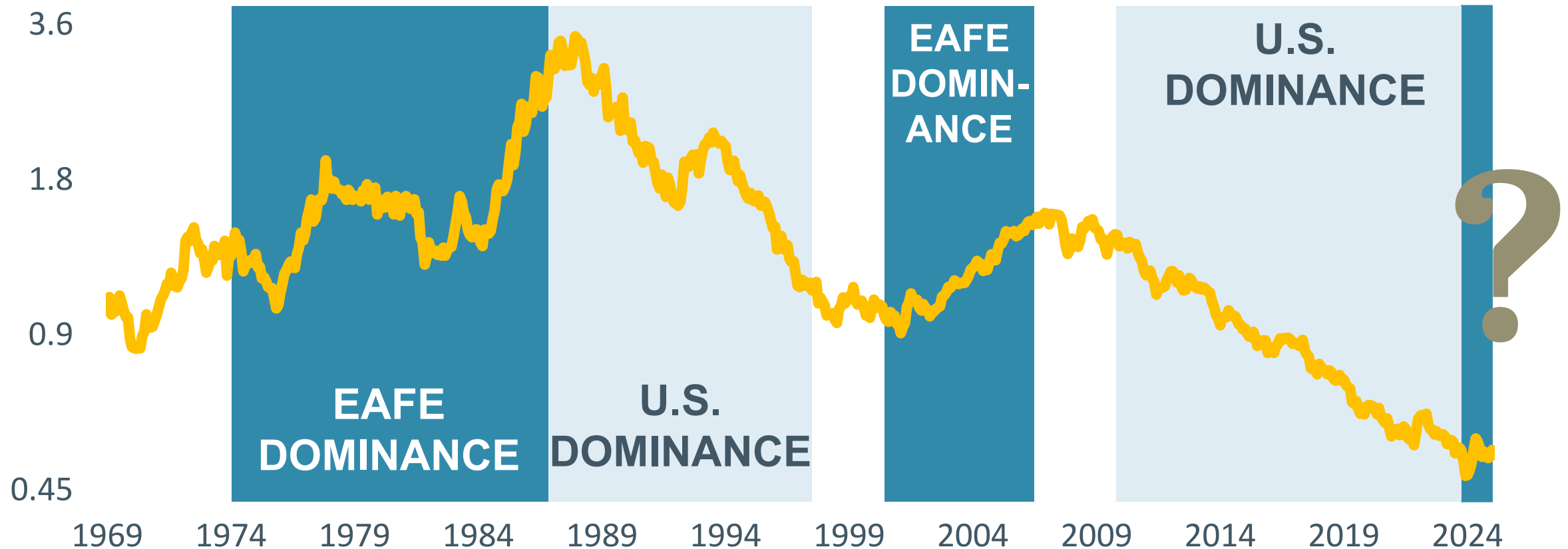
# What Does International Have?





# Turning Tides

## MSCI EAFE Index/MSCI USA Index Ratio



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# What's Changing This Cycle

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**Geopolitical Risks** Will  
Remain Heightened

Country Focus

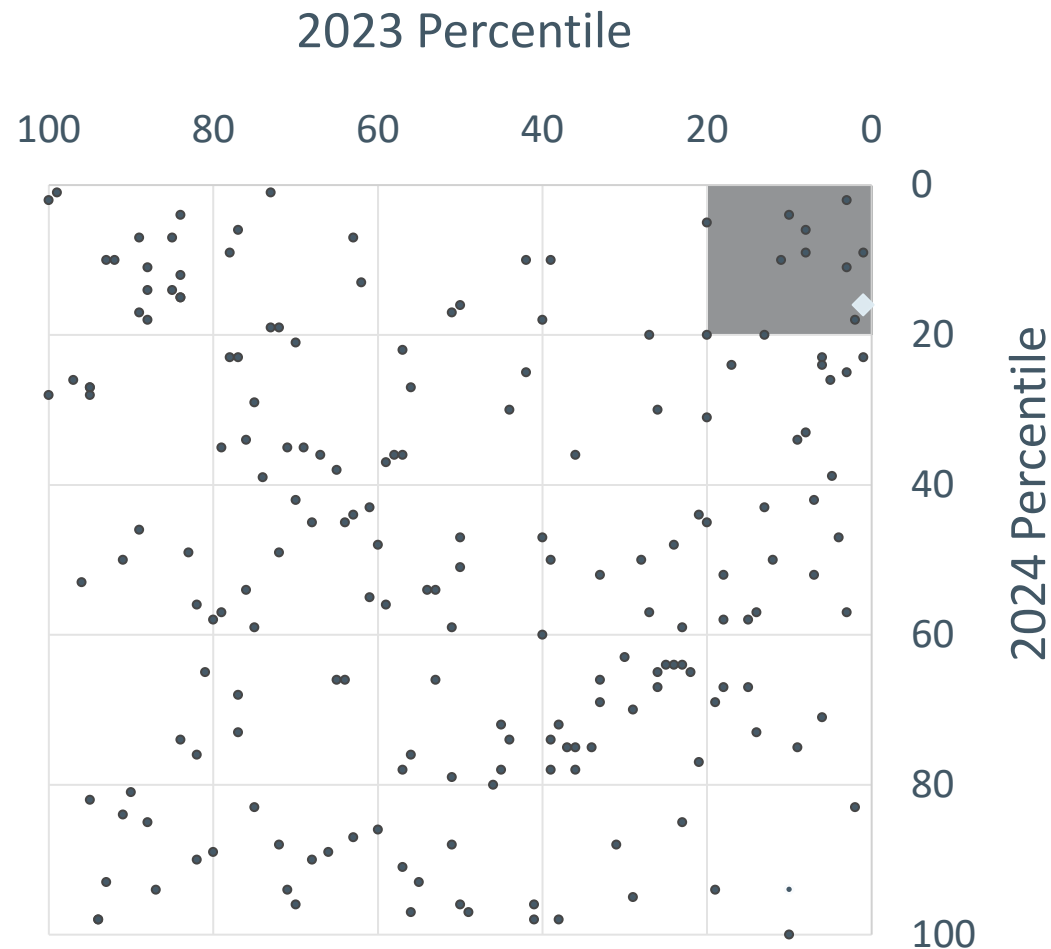
Headlines Will Continue to  
Drive **Market Volatility**

Agility

**Global Themes** Will Present  
Opportunities and Risks

Fundamental  
Understanding

# In Search of Consistency



- Currency hedging: 2023/24 vs 2025
- Value vs Growth
- Country shifts in leadership: India in 2023/24, Korea in 2025

Source: Morningstar, as of 12/31/2025. Morningstar Category depicted in the above chart is Foreign Large Blend, showing the oldest share class; 192 funds were in the category for 2023-2024. Total returns inclusive of dividends.

# Why it Matters

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- International is more than just a diversifier
- Drivers look in place in '26
- Dynamic, complex markets create risks and opportunities for agile active managers



**Dave Harrison Smith**  
EVP, Chief Investment  
Officer

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- 16 years experience, 16 with firm
- Leads Bailard's research teams across all asset classes and acts as co-portfolio manager for the firm's technology strategies
- BA, Business Administration & Economics, University of California at Berkeley
- MBA, University of California at Berkeley

*As of 12/31/2025*



**Ben Lathrop**  
SVP, Director, Business  
Development & Client  
Services

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- 26 years experience, 6 with firm
- Former Managing Director, NewOak Capital; Prior roles at Franklin Templeton Investments, Apollo Global Management, Citi Property Investors, Bear Stearns Asset Management, U.S. Trust, State Street Research
- BA, History, Hamilton College

# Disclosures

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**Past performance is no guarantee of future results.** All investments have the risk of loss.

# Disclosures

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Market Indices: The MSCI Europe, Australasia, Far East Index, “MSCI EAFE” index is a free float-adjusted market capitalization index that is designed to measure developed market (ex-US & Canada) equity performance. The MSCI ACWI ex USA Index is a free float-adjusted adjusted market capitalization index that is designed to measure equity market performance in the global developed and emerging markets. The index includes developed and emerging market country indices. The MSCI USA Index is designed to measure the performance of the large and mid cap segments of the US market. With 576 constituents, the index covers approximately 85% of the free float-adjusted market capitalization in the US. The S&P 500 Index is a market-capitalization-weighted index of the 500 largest U.S. publicly traded companies. All MSCI indices are presented U.S. dollar terms on a total return basis, assuming the reinvestment of dividends after the deduction of withholding taxes. All indices are unmanaged, uninvestable, and do not reflect any transaction costs.

The Mag 7 is the Magnificent Seven: Nvidia (NVDA), Alphabet (GOOG) (GOOGL), Microsoft (MSFT), Meta (META), Tesla (TSLA), Apple (AAPL), and Amazon (AMZN).